#### ATTACHMENT NINE

#### Project Officer Off-Site/On-Site Review Guidance and Protocol

Unlike the administrative reviews conducted by the Grants Management Offices (i.e., that which focus on the recipient institution's financial, personnel, property and procurement records, systems and procedures), **Project Officers are responsible for performing programmatic reviews (i.e., that which pertains to the goals, objectives and activities reflected in the assistance agreement).** 

#### PRIOR TO CONDUCTING THE ON-SITE OR OFF-SITE EVALUATION, Project Officers must:

- Review the workplan under the signed assistance agreement, the recipient's progress reports and any products produced under the agreement to date
- Review the Federal role under the agreement (including the collaborative activities, schedules, comments and approvals for which the Project Officer had the responsibility)
- Identify the issues that require resolution during the visit
- Send a letter to the recipient confirming the date and scope of review (Appendix B)
- Assess whether the recipient's progress is commensurate with payments made by EPA
- Review the recipient's grant payment history at <a href="http://oasint.rtpnc.epa.gov/neis/grant\_web.grant\_inquiry">http://oasint.rtpnc.epa.gov/neis/grant\_web.grant\_inquiry</a> (Instructions appear in Appendix A)
- Assess whether the grantee met any or all the programmatic reporting requirements
- Gather all pertinent information for the visit

#### **AFTER THE EVALUATION, Project Officers must:**

- File a report which:
  - Summarizes Project Officer observations and conclusions in each of the core areas
  - Explains how the issues were resolved during the review
  - Discusses how and when outstanding issues will be resolved
  - Includes milestones and next steps
- Send a letter to the recipient summarizing the findings, resolved and unresolved issues and EPA/ recipient commitments
- Work with the GMO to initiate any necessary grant amendments (e.g., scope or budget revisions)
- Seek and document assistance from senior management or the Grants Office for unresolved issues

Project Officers may use this document in their efforts to develop a report.

To ensure that progress is being made to meet the original goal and objective of the assistance agreement and that activities are carried out according to applicable statutes, regulations, and policies. Project Officers must contact their Grants Office immediately if the recipient shows unreasonably slow progress or does not comply with the provisions in the grant agreement. If there is reason to believe that the grantee has committed or commits fraud, waste and/or abuse, then the Project Officer must contact the Office of the Inspector General.

For questions regarding this document, please contact your office point of contact.

### **EPA PROJECT OFFICER POST-AWARD EVALUATION PROTOCOL** adapted for the Drinking Water Program Grants

### **BACKGROUND INFORMATION**

1. DATE: 03/21/05	2. SIGNATURE OF EVALUATOR:			
3. OFFICE Drinking Water Branch Office of Municipal Assistance EPA Region III	4. PROJECT OFFICER(s) FOR REVIEW Wanda F. Johnson	VED ASSISTANCE AGREEMENTS		
<b>5. TYPE OF EVALUATION:</b> Co-evaluators:	Evaluative On-Site Visit (X) Off-site Evaluative Site Review □	Evaluative On-Site Visit (X) Off-site Evaluation (X) Follow-up $\square$ Joint Site Review $\square$		
6. GRANT AWARD INFO	ORMATION to West Virginia Departme	nt of Health and Human Resources		
7. Grant Award Amounts and	7. Grant Award Amounts and Budget Periods			
Name of Grant Assistance Number	Amount	Budget Period		
PWSS F-003116-05	EPA Share: \$834,700 State Match: \$675,154 Total: \$1,509,854	10/01/04 to 09/30/05		
DWSRF Set-aside Funded Activities FS-99390003	EPA Share: \$8,004,100 State Match: \$2,401,230 Total: \$10,405,330	07/01/04 to 06/30/08		
ERG CT-98389801	EPA Share:\$1,437,900 State Match: N/A Total: \$1,437,900	10/01/03 to 09/30/08		
Counter-Terrorism WP-98374301	EPA Share: \$357,300 State Match: N/A Total: \$357,300	07/01/02 to 06/30/06		
PRE-AWARD COSTS: Not ap	pplicable to these grants			

#### 7. SCOPE OF REVIEW

To evaluate the status of the PWSS Program including a review of the DWSRF Set-aside funded activities, the Water Protection Coordination Grant and the Operator Certification Expense Reimbursement Grant commitments and activities.

## EPA PROJECT OFFICER POST-AWARD EVALUATION PROTOCOL Modified for use in the Drinking Water Program

NOTE: To prevent potential problems with the Paperwork Reduction Act, Project Officers should not give this protocol to the recipient or direct the issues as questions to the recipient.

1. <u>FINA</u>	NCIAL	1. The PO should determine if	Yes	No
Project (	Officers are responsible for:  Analyzing the budget information in the reports by	the payment history is consistent with the progress to date.	X	
	reviewing the payment history (using recipient progress reports, Financial Status Reports, or IFMS reports) and comparing actual amounts spent against the planned budget in the workplan.	additional funds are required to meet the objectives.		X
•	Providing rebudget approval to the Grants Specialist on the recipient's request to rebudget grant funds or on other actions which require prior approval from EPA.			
2. <u>TEC</u>	<u>HNICAL</u>	2. The PO should determine if		
Project	Officers are responsible for:	2. The FO should determine it	Yes	No
•	Monitoring all activities and the recipient's progress on the project.	the work under the agreement is on schedulework being performed is within	X	
•	Providing comments to the recipient on the progress reports and other work products.	the scope of the workplan	X	
•	Apprising program staff who are responsible for parts of the project/program on issues which need resolution.	staff and facilities are appropriate to handle the work under the agreement.	X	
•	Recommending actions that require the attention of the Grants Management Office, the Office of General (or Regional) Counsel and the Quality Assurance/Quality Control contact.	products/progress reports are being submitted on time and are acceptable.	X	

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applicable regulations and the programmatic terms and conditions in the agreement.  Notifying the GMO if the recipient is not complying with the terms and conditions of the agreement.  Providing technical assistance to recipients when requested or required by the programmatic terms and conditions of the award.  Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control the recipient has complied with the agreement's relevant programmatic regulations and/or programmatic regulations and/or programmatic regulations and/or programmatic regulations and/or programmatic terms and conditions.  EQUIPMENT  Not Applicable  PROPERTY  Not Applicable  Yes Not.  He recipient has complied with the agreement's relevant programmatic regulations and/or programmatic terms and conditions.  EQUIPMENT  Not Applicable  Yes Not.  He equipment has been used as planned in the agreement.  PROPERTY  Not Applicable  TRAVEL  Not Applicable  TRAVEL  Not Applicable	Reviewing progress reports and other work products to assure that the recipient is complying with the applicable regulations and the programmatic terms and conditions in the agreement.  Notifying the GMO if the recipient is not complying with the terms and conditions of the agreement.  Providing technical assistance to recipients when requested or required by the programmatic terms and conditions of the award.  Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program lacome Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  TERMS AND CONDITIONS  Not Applicable  Yes Not Applicable  SUBJECT  Not Applicable  PROPERTY Not Applicable  Not Applicable  TRAVEL Not Applicable	3. <u>AG</u>	REEMENT-SPECIFIC	3. As appropriate, the PO should	determine if	
Reviewing progress reports and other work products to assure that the recipient is complying with the applicable regulations and the programmatic terms and conditions in the agreement.  Notifying the GMO if the recipient is not complying with the terms and conditions of the agreement.  Providing technical assistance to recipients when requested or required by the programmatic terms and conditions of the award.  Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  Reviewing progress reports and other work products to complying with the applicable regulations and/or programmatic terms and conditions.  Yes Not Applicable  ReQUIPMENT Not Applicable  Subjects-Not Applicable to these grants  FOULT Not Applicable  PROPERTY Not Applicable  TRAVEL  Not Applicable  TRAVEL  Not Applicable  TRAVEL  Not Applicable  TRAVEL  Not Applicable	Reviewing progress reports and other work products to assure that the recipient is complying with the applicable regulations and the programmatic terms and conditions in the agreement.  Notifying the GMO if the recipient is not complying with the terms and conditions of the agreement.  Providing technical assistance to recipients when requested or required by the programmatic terms and conditions of the award.  Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  Not septiment terms andthe recipient has complied with the agreement's relevant programmatic terms andthe recipient has complied with the agreement's relevant programmatic terms andthe recipient programmatic terms and conditions.  EQUIPMENT  Not Applicable  Yes Notthe recipient purchased application and the agreement.  PROPERTY  Not Applicable  Yes Notthe recipient purchased and used real property (e.g., land, buildings) as prescribed in the agreement.  TRAVEL  Not Applicable  TRAVEL  Not Applicable  TRAVEL  Not Applicable  Conditions  Yes Notthe recipient purchased and used real property (e.g., land, buildings) as prescribed in the agreement.	Projec	t Officers are responsible for:		Not Applicable	
Providing technical assistance to recipients when requested or required by the programmatic terms and conditions of the award.  Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  EQUIPMENT  Not Applicable  Yes Not.  ∴ the recipient purchased equipment as planned in the agreement.  PROPERTY  Not Applicable  □  X  ∴ the recipient purchased and used real property (e.g., land, buildings) as prescribed in the agreement.  TRAVEL  Not Applicable  □  X  ∴ the recipient purchased and used real property (e.g., land, buildings) as prescribed in the agreement.  ■ TRAVEL  Not Applicable  □  TRAVEL  Not Applicable  □  TRAVEL  Not Applicable  □  Not Applicable	Providing technical assistance to recipients when requested or required by the programmatic terms and conditions of the award.  Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  EQUIPMENT  Not Applicable  Yes Nothe recipient purchased equipment as planned in the agreement.  PROPERTY  Not Applicable  Yes Nothe recipient purchased and used real property (e.g., land, buildings) as prescribed in the agreement.  TRAVEL  Not Applicable  □  TRAVEL  Not Applicable □  TRAVEL  Not Applicable □  TRAVEL  Not Applicable □  Not Applicable □  INA  No Applicable □  INA  INA  INA  INA  INA  INA  INA  I		assure that the recipient is complying with the applicable regulations and the programmatic terms and conditions in the agreement.  Notifying the GMO if the recipient is not complying	the recipient has complied with the agreement's relevant programm regulations and/or programmatic to	Yes X	No
• Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants the recipient purchased equipment as planned in the agreement.	• Assisting the recipient, where appropriate, with the development of a plan to conduct subsequent portions of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants the recipient purchased equipment as planned in the agreement.	•	Providing technical assistance to recipients when requested or required by the programmatic terms and	<u>EQUIPMENT</u>	Not Applicable	
of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  Yes No Xes No	of the project.  NOTE: Select those areas which apply to your specific agreement.  Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  Yes No  Travel the equipment has been used as planned in the agreement.  PROPERTY Not Applicable the recipient purchased and used real property (e.g., land, buildings) as prescribed in the agreement.  TRAVEL Not Applicable  TRAVEL  Not Applicable authorized travel has been  X	•	Assisting the recipient, where appropriate, with the			No X
Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  PROPERTY  Not Applicable  Wes Not Subagreement valued real property (e.g., land, buildings) as prescribed in the agreement.  TRAVEL  Not Applicable  TRAVEL  Not Applicable  TRAVEL  Not Applicable authorized travel has been  Yes Not Applicable authorized travel has been	Equipment Property Travel Conferences Program Income Subagreements In-Kind Services Quality Assurance/Quality Control Human/Animal Subjects-Not Applicable to these grants  PROPERTY Not Applicable  Inthe recipient purchased and used real property (e.g., land, buildings) as prescribed in the agreement.  TRAVEL Not Applicable  TRAVEL Not Applicable  Interview Not Applicable  Intervi		of the project.  E: Select those areas which apply to your specific			No X
Property Travelthe recipient purchased andthe recipient purchased andthe recipient purchased and	Property Travelthe recipient purchased andthe recipient purchased andthe recipient purchased andthe recipient purchased and			PROPERTY	Not Applicable	X
Quality Assurance/Quality Control  Human/Animal Subjects-Not Applicable to these grants  Yes authorized travel has been  X	Quality Assurance/Quality Control  Human/Animal Subjects-Not Applicable to these grants  Yes authorized travel has been  X	Proper Travel Confe Progra Subag	rty rences am Income reements	used real property (e.g., land, buildings) as prescribed in the agre	ement.	No □
		Qualit	y Assurance/Quality Control	authorized travel has been	Yes	No

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AGREE	EMENT-SPECIFIC, cont'd.	<u>CONFERENCES</u>	Not Applicable	X
Althoug	h it is not required, Project Officers should:  Share relevant information from the November 1998  Best Practices Guide for Conferences (Appendix I,	the conference complied with the Best Practices Guide for Conference		No
	EPA Project Officer Manual) and the Office of General Counsel's Printing Guidance (June 14, 2000) with the recipient.	SUBAGREEMENTS	Not Applicable	X
	Work with the recipient to ensure that the work under a	subagreement's are consistent with the approved workplan.	Yes □	No □
	subagreement (e.g., contracts, subgrants, memoranda	with the approved workplan.		
	of understanding, and, if applicable, intergovernmental agreements under the assistance agreement) does not go beyond the scope of the assistance agreement.	the recipient reprogrammed funds to contracting.		
		the subcontract's Statement of Work is consistent with the scop of the assistance agreement.	□ e	
		subagreement costs charged are eligible and allocable.		
	Project Officers must work with the recipient to resolve a-income related issues on agreements that generate	PROGRAM INCOME	Not Applicable	X
	income.	the project generated unanticipated income.	Yes □	No □
		HUMAN SUBJECTS	Not Applicable	X
		the recipient has followed the regulations under 40 CFR Part 26.	Yes □	No □

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AGREEMENT-SPECIFIC, cont'd.	QUALITY ASSURANCE/ QUALITY CONTROL	Not Applic	able	
Conditional approval - 06/23/05	an approved Quality Assurance Management and/or Quality Assurance Project Plan (QMP/QAPP) is in place.	You X	es	No □
New staff had to be trained.	all personnel responsible for implementing the QMP/QAPP are familiar with its requirements.	X		
	there is an audit tool and schedule to ensure that the QMP/QAPP requirements were met.	X		
	EPA-FURNISHED IN KIND ASSISTANCE	Not Applic	able	X
	was satisfactory for use in the assistance agreement.	Y	es	No □
	RECIPIENT-FURNISHED/ THIR PARTY IN-KIND CONTRIBUTION			
	i	Not Applic	able	X
		Y	es	No
	met the conditions under 40 CFR 30.23 and 40 CFR 31.24.			
	any adjustments were made to the cost share.			

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Project Officers will place this form in each grant file to reflect that Post Award Advanced Monitoring has occurred.
OBSERVATIONS AND CONCLUSIONS
Full details can be found in the final Report, dated08/12/05
The Report has been filed in the PWSS FY 2005 grant file with a note in each grant file referencing the Report and provided to the grantee on08/12/05
AREAS REQUIRING PROJECT OFFICER ASSISTANCE
AREAS REQUIRING PROJECT OFFICER ASSISTANCE
Slow drawdowns for ERG and Security Grants. State has been required per mid-yr performance evaluation to show status of expenditures when submitting semi-annual progress reports. Recipient has also been made aware of funding options if it is not possible to spend full amount of the ERG - Amend grant project period for a year or roll over into the DWSRF (only 31% into set-asides, must do state match and new outputs and outcomes will apply)
AREAS REQUIRING SENIOR MANAGEMENT OR GRANTS OFFICE ASSISTANCE

G:\Freedom Industries FOIA Response\WV Audit Docs\Anthony Meadows\Electronic docs outside email\2005 EvalRpts\Drinking Water Post Award checklist.wpd